



ACATIS the value manager – we have values

- ACATIS asset manager since 1994 based on value philosophy.
- ACATIS searches for undervalued stocks with a systematic and databased process.
- The monthly investment process is effective and consistent: Our funds achieve **outperformance** over the long run.
- ACATIS offers value-equity funds, fund of funds, balanced funds and bond funds.
- Assets under management 1.3 bill. EUR



The shining example of European governments

- European governments are doing their homework, slowly
- There is no solution without working on indebtedness
- Europe is just working on it sooner than others



Why Europe has a problem now and the US and Japan not yet

- In Europe credit quality and currency quality have been separated: I can choose the country separate from the currency a distrust manifests itself in the credit spread
- In USA and Japan I vote for country and currency at the same time a distrust manifests itself in the exchange rate

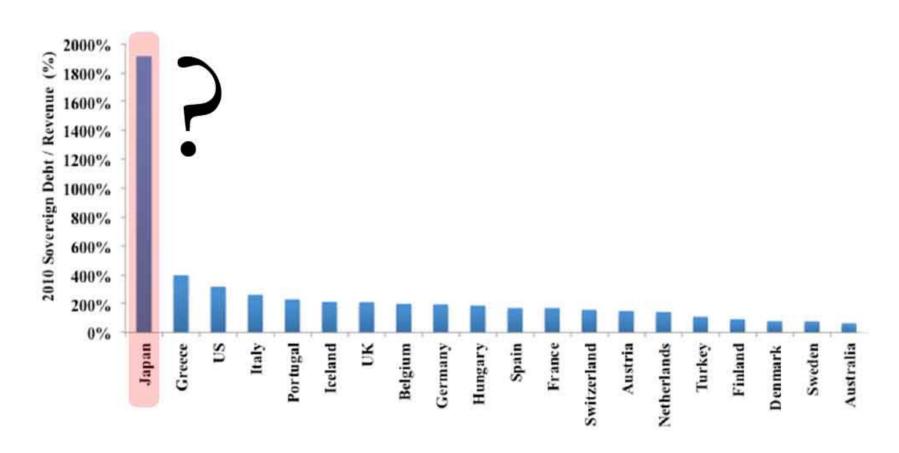
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Debts are always paid

- Debtors
 - Repayment
 - Payment of political price (Taiwan?)
 - Transfer of assets (Sell-out)
- Creditors
 - Expropriation
 - Voluntary debt forgiveness
- Third parties in the future
 - Pension recipients
 - Tax payers
 - Everybody through financial repression
 - Everybody through weak exchange rates



There is only one European country with a worse deficit than the US - Greece





The European Monetary Soccer Team has disintegrated

- The team's quality is on average quite good
 - Some players are excellent
 - Some players are lousy
- Some competing teams are much worse,
 but they are more disciplined
- The basic rules are clear, but not accepted, and they are being changed all the time
 - Who sets the rules?
 - Who is the coach?
 - Who is the team leader?
 - Who is the referee?
 - What are the rules for admission?
 - What are the sanctions for misbehavior?



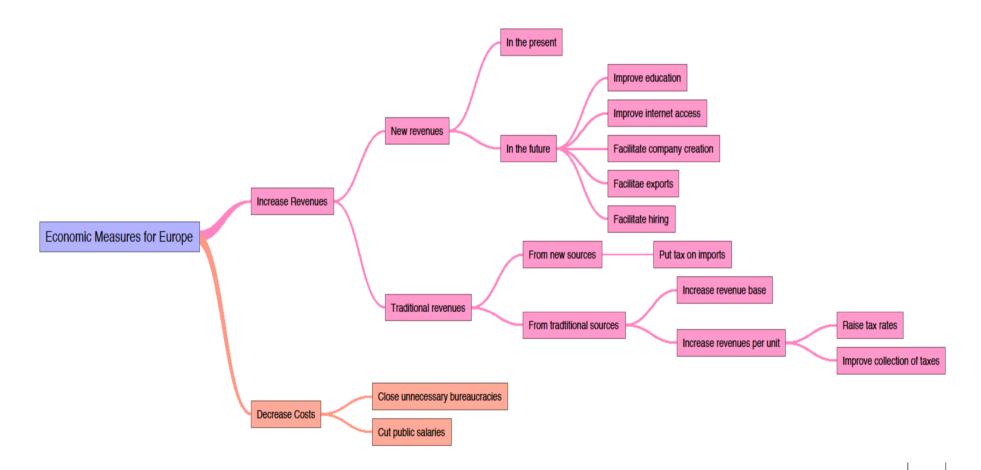


What you need for a successfully integrated European union

- A monetary union currently under pressure, because the region is not homogeneous
- A fiscal union because regions develop at their own speeds there need to be financial adjustments
- A banking union to protect depositors
- A political union there is no European "boss", there are different countries, different governments, different constitutions, different parliaments. The European commission has not been elected.



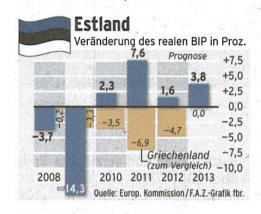
There is a multitude of ways to improve the fiscal situation of countries — the concentration has too much been on the cost side

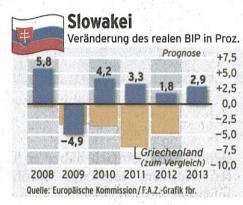


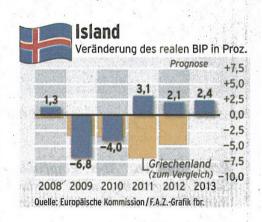


Fiscal turnaround can be achieved – it takes willpower

Erfolgsrezepte für mehr Wachstum - drei Beispiele







ERFOLGSREZEPT:

Radikales, schnelles Sparen in einem Jahr, Verzicht auf Abwertung der Währung, firmenfreundliche Politik

ERFOLGSREZEPT:

Gelockerter Kündigungsschutz, Einheitssteuer von 19 Prozent, sinkende Lohnstückkosten

ERFOLGSREZEPT:

Abwertung der Landeswährung, kontrollierte Insolvenz der Banken, Kapitalverkehrskontrollen



The shining example of European companies

	USA	Developed Europe	Developed Asia Pacific	Emerging Asia
Percentage of companies with a positive net income in 2011	80%	71%	92%	94%
Percentage of companies considered as value stocks according to two criteria (classical plus Penman valuation)	29%	39%	26%	26%
Sample size (Starmine or Compustat) Companies > 1 bn Euro MCap	1994/ 1287	1070/ 822	901 <i>/</i> 683	1028/



Fiat

- Owns 58.5% of Chrysler
- Trades at 4.7 bn Euro book value is 8.7 bn Euro
- Net Income 2011 was 1.3 bn Euro
- Analysts estimate long-term income of 2.2 bn Euro (2014+)
- Forward PE of 5.5
- Enterprise Value to EBITDA of 2.4
- We estimate fair value at more than 10 bn Euro

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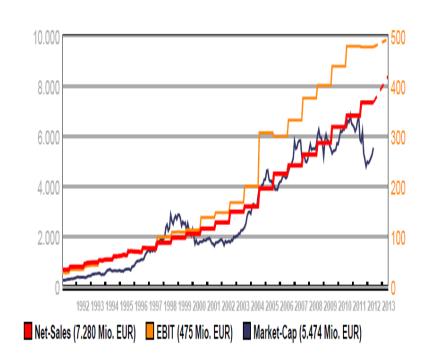
OPAP

- Greek lottery company
- Net income always more than 500 mn Euro over last 5 years
- Forward PE of 2.7
- Market Cap I.I bn
- Return on Equity 62%
- Dividend Yield 20%



Colruyt

- Belgian discount chain
- Market Cap 5.3 bn Euro
- Forward PE 15
- Dividend Yield 2.9%
- RoE 23%
- Price to Book 3.7
- Steady performer
- Growth of 7-10%





The shining example of European portfolio managers, to name just a few

- France: Mandarine, Monopole, Echiquier, Pastel, Tocqueville
- Germany: ACATIS, Jens Ehrhardt, Peter Huber, Lingohr,
 Keppler, Loys, FPM, Squad Value
- Spain: Bestinver
- Switzerland: Braun von Wyss, SIA, PHZ (Otte)
- Belgium: DeGroof
- Denmark: Valuepartners
- Liechtenstein: Hilti Trust, LLB
- Italy: Ersel, Cattolica Partezipazioni

and many many more



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